



OMB No. 2010-0032
Expiration Date 01/31/2010

2007 Performance Track Annual Performance Report

Rockwell Collins, Inc. - Coralville Operations

A070010

**Year 1 Annual Performance Report
Member Since 2001 (3rd Member Term)**

SECTION A: GENERAL FACILITY INFORMATION**A.1 Name of your facility:**

Rockwell Collins, Inc. - Coralville Operations

A.2 Name of your parent company:

Rockwell Collins, Inc.

A.3 Facility contact person for the Performance Track program:

Name: Ms. Katie Cargin
Title: Manager, Environment, Safety & Health, Coralville Operations
Phone: 319-295-1010
Fax: 319-295-1378
Email: kjcargin@rockwellcollins.com

A.4 Facility location:**Facility Address**

Street Address: 2855 Heartland Drive
Address Cont: 155-100
City: Coralville
State: IA
Zip Code: 52241

If your facility has multiple street addresses, please list any other addresses for its sites or buildings.

A.5 Facility's website address (if any):

<http://www.rockwellcollins.com>

A.6 Number of employees (full-time equivalents) who currently work in the facility:

500-1,000

A.7

For the purposes of where your facility would be listed in our Member Directory, please list the North American Industrial Classification System (NAICS) Code(s) that is (are) used to classify business at the facility:

Primary	Secondary	Tertiary	Quaternary	Quinary
334418				

A.8.a List the activities, products, or services that take place at your facility:

Rockwell Collins Coralville Operations currently manufactures a variety of products that include handheld, missile guidance and embedded versions of the military Global Positioning System (GPS) receivers; ground radio and control communications devices and an array of avionics navigation and communications products. This facility also manufactures Printed Circuit Board (PCB) assemblies for several of the Rockwell Collins Eastern Iowa regional sites and also builds circuit cards for other Rockwell Collins locations throughout the country.

Also located in Coralville are two major areas of warehousing. These are the main distribution centers that house production stock used in the Eastern Iowa regional sites as well as Rockwell Collins Services (RCS) field service parts used throughout the world. Both of these are considered world class in their fields.

The key areas integrated at the Coralville Facility are as follows:

- GPS - Top level assembly, test and shipping of Government Sensor Systems products including Global Positioning Systems (GPS) hardware and systems
 - Process Center - Automated printed circuit board (PCB) assembly for both Government Systems (GS) and Commercial Systems (CS) business unit applications
 - Postwave - Manual printed circuit board assembly for both GS and CS
 - Microelectronics - Sub-assembly and test of devices including the SAASM multi-chip modules used in GPS Products
 - Material Distribution Center (MDC) - Receiving and warehousing of production stock used at the Eastern Iowa regional sites. This also includes Collins Aviation Services (CAS) service parts used throughout the world.
- The facility is a three shift operation with approximately 850 employees.

A.8.b Provide the size and general description of your site:

The Rockwell Collins Coralville facility is located on a 16 acre site, with approximately 200,000 square feet of floor space on two levels. Surrounding property uses include warehousing, retail, farmland, and vacant commercial properties.

A.9 Have the environmental requirements applicable to your facility changed during this reporting period?

No

SECTION B: ENVIRONMENTAL MANAGEMENT SYSTEM

B.1.a Is your facility certified to ISO 14001?

Yes

B.2 Performance Track members must have their EMS assessed by an independent party at least once every three years. Please indicate the details of the most recent independent assessment conducted at your facility. If your most recent independent assessment did not cover all EMS elements and business areas, please use the "Add Assessment" button to indicate the additional partial assessments.**Independent EMS Assessment #1****When was this EMS assessment?** September 2007**What protocol was used?** ISO 14001 Standards
Specify:**Who conducted the audit?** Name: Kevin Linden
Title: Auditor
Organization: BSI (British Standards Institute), Inc.**Which EMS elements were included in the audit?** Policy, Planning, Implementation, Checking, Management**Did the assessment cover the entire facility or part of the facility?** Entire Facility**Which business areas were included in the audit?****B.3 EPA recommends that Performance Track members conduct an internal EMS assessment (partial or complete) every year. Did you conduct one in calendar year 2007?**

Yes

Internal EMS Assessment #1**When was this EMS assessment?** July 2007**Which EMS elements were included in the audit?** Policy, Planning, Implementation, Checking, Management**Did the assessment cover the entire facility or part of the facility?** Entire Facility**B.4 EPA recommends that Performance Track members conduct a regulatory compliance audit every year. Did your facility conduct any audits in calendar year 2007 to verify compliance with regulatory statutes?**

Yes

Regulatory Compliance Audit #1**When was this regulatory compliance audit?** June 2007

Which regulations were included in the audit? Clean Air Act (CAA)
Emergency Planning & Community Right-To-Know Act (EPCRA)
Resource Conservation and Recovery Act (RCRA)

B.5 Note: Facility will be asked to report other audits and inspections in their 3rd reporting year.

B.6.a Has your facility corrected all instances of potential non-compliance and EMS non-conformance identified during your audits and other assessments?

Yes

B.6.b Performance Track members should have a Senior Management Review of their EMS every year. Did this review take place in calendar year 2007?

Yes

Who was the senior manager present at the review?

Name: Mr. Dave Latting

Title: Director, Coralville Operations

B.6.c Performance Track members should conduct a systematic identification and/or review of their environmental aspects at least once every two years. When was your last one conducted?

September 2006

SECTION C: ENVIRONMENTAL PERFORMANCE RESULTS

Goal 1: Rockwell Collins, Inc. - Coralville Operations's first goal is to reduce the generation of, and improve the management of, the facility's hazardous waste, specifically solid flammable material.

C.1.a Briefly describe your activities and achievements related to this goal or, if relevant, any circumstances that delayed progress this year.

A slight increase in generation of this waste stream was seen in 2007, largely due to an increase in the use of a defluxing agent via an aerosol can. Currently, the empty, punctured aerosol cans are incinerated as hazardous waste. Several initiatives are currently being pursued to address this goal. The first is a project to use a refillable, air-charged dispensing system in lieu of disposable aerosol cans for the defluxing agent. Initial trials of this system have been completed, with project implementation expected to be complete by summer of 2008. The second initiative is a change from a toluene-based conformal coating to a water-based conformal coating, which would allow the wipes and swabs used to be segregated as non-hazardous waste. This initiative has been successful at test sites in other Rockwell Collins facilities and is expected to be phased in starting in 2008 or 2009. The third initiative is to more aggressively segregate non-hazardous waste streams from hazardous waste streams vs. the current practice of co-mingling and classifying all as hazardous waste. Corporate policy guidance for this change is currently under review. These changes will reduce the solid flammable hazardous waste stream significantly and will allow for recycling of the emptied aerosol cans as scrap metal.

C.1.b Describe the data collection process and data source(s) that you used to measure progress towards this goal.

The data is collected from hazardous waste manifests for the material shipped offsite.

C.1.c Please report your facility's actual performance.

Performance Data					
Waste Management Method	Baseline	Year 1	Year 2	Year 3	Units
	2006	2007	2008	2009	
Incineration	7,963	9,466			Pounds
Reused/recycled off-site					Pounds

C.1.d Summarized progress toward goal.

Actual Total	Baseline	Year 1	Year 2	Year 3	Perform. Goal	Units
Total Hazardous Waste	3.98	4.73			n/a	Tons

Normalized Total	Baseline	Year 1	Year 2	Year 3	Perform. Goal	Units
Normalizing Factor	1.0	1.16				
Total Hazardous Waste	3.98	4.08			3.58	Tons
Basis for your Normalizing Factor:	Pound of solid flammable hazard waste produced per board side.					

Goal 2: Rockwell Collins, Inc. - Coralville Operations's second goal is to reduce the facility's hazardous materials use.

This is a challenge goal.

C.2.a Briefly describe your activities and achievements related to this goal or, if relevant, any circumstances that delayed progress this year.

Close tracking of solder usage and a work change to produce smaller batches in the process center to reduce Work In Progress (WIP) costs has lead to a reduction in lead-based solder usage. When smaller batches are run, less solder is lost in the changeover.

C.2.b Describe the data collection process and data source(s) that you used to measure progress towards this goal.

The data is collected from purchasing records for lead-containing materials. Note: Due to error in data collection, 2006 baseline usage was changed from 6,396 to 6,133 pounds.

C.2.c Please report your facility's actual performance.

Performance Data						
Calendar Year	Baseline	Year 1	Year 2	Year 3	Perform. Goal	Units
	2006	2007	2008	2009		
Actual Quantity (per year)	6,133	4,059			5,756.4	Pounds

C.2.d Normalized progress toward goal.

Normalized Total	Baseline	Year 1	Year 2	Year 3	Perform. Goal	Units
Normalizing Factor	1.0	1.16				
Normalized Quantity	6,133	3,499.14			n/a	Pounds
Basis for your Normalizing Factor:	Pounds of lead used per board side produced.					

Goal 3: Rockwell Collins, Inc. - Coralville Operations's third goal is to reduce the facility's transportation energy use, specifically gasoline.

C.3.a Briefly describe your activities and achievements related to this goal or, if relevant, any circumstances that delayed progress this year.

Several factors pushed implementation of this program out to 2008. First, a very heavy focus in 2007 was implementation of programs to obtain OHSAS 18001 certification and ISO 14001 recertification using an integrated approach within a tight timeframe. Initial interest levels were gauged and metric-collection forms were developed in 2007. Additionally, several local communities were contacted regarding their future mass transportation plans. Currently, plans are in the works to kick off the ride-share program by the end of August 2008. It is still expected that this goal will be achieved by the end of 2009.

QA/QC for this goal is incorporated into the metrics reporting forms. Employees will be asked to input data identifying their normal daily roundtrip commute, their vehicle make/model/year, and their typical fuel efficiency. This data will be used to calculate the miles and gallons of fuel saved.

C.3.b Describe the data collection process and data source(s) that you used to measure progress towards this goal.

As data was not collected in 2007, actual performance was assumed to be the same as the baseline. Data will be submitted to the ESH department by those participating in the program. Mileage logs will be issued to the participants and/or a data collection website will be implemented to track miles saved. We are requesting to change the normalization factor to number of employees due to better availability of data.

C.3.c Please report your facility's actual performance.

Performance Data						
Calendar Year	Baseline	Year 1	Year 2	Year 3	Perform. Goal	Units
2006	2006	2007	2008	2009		
Actual Quantity (per year)	260,714	260,714			247,857	gallons

C.3.d Normalized progress toward goal.

Normalized Total	Baseline	Year 1	Year 2	Year 3	Perform. Goal	Units
Normalizing Factor	1.0	1.0				
Normalized	260,714	260,714.00			n/a	gallons

Quantity				
Basis for your Normalizing Factor:	Vehicle Miles Traveled			

Progress Towards Other Significant Aspects of your EMS

In the table below, please provide a narrative summary of progress made toward EMS objectives and targets other than those reported as Environmental Performance Goals. You may limit the summary to environmental aspects that are significant and towards which progress has been made during the reporting year.

Do you have additional environmental aspects to report? Yes

Environmental Aspect	Progress Made This Year (e.g., quantitative or qualitative improvements, activities conducted)
Landfill Usage	A goal was set to maintain facility-wide landfill usage levels from 2006 tonnage with a stretch goal of 2% reduction. Landfill usage was maintained and the 2% stretch goal was achieved 6 of the first 9 months of FY07.
Energy usage	A goal was set to reduce electrical energy used by the facility in 2007 by 5% per board-side vs. 2006 rates. This goal was achieved.

FOOTPRINT REPORTING

Link to the footprint report: [environmental%20footprint%20reporting%20form-final.doc](#)

SECTION D: PUBLIC OUTREACH AND PERFORMANCE REPORTING

D.1.a Please describe your process to identify potential community environmental concerns.

Through the annual Rockwell Collins Green Communities grant process, several local agencies were contacted to determine if there were environmental projects in need of funding. Rockwell Collins Coralville Environment, Safety & Health (ESH) Staff worked with several local non-profit agencies and schools to develop Green Communities grant applications.

Rockwell Collins Coralville ESH staff participates on the Johnson County Local Emergency Planning Commission (LEPC), which allows insight into local environmental issues and allows a forum for the public to express environmental concerns.

D.1.b If you identified community environmental concerns, how did you respond to them?

In 2007, the community did not voice concerns about the Rockwell Collins Coralville facility. Rockwell Collins Coralville partnered with the Cedar Rapids Center Contracts Division of Goodwill Industries of the Heartland to implement an energy-efficiency improvement project through our Green Communities Grant program. Goodwill's Contract Services Division provides light industrial labor, helping local businesses meet their production needs while providing employment to individuals who suffer barriers to independence. Funding from the Green Communities grant allowed for wiring modifications to allow an intermittently used bank of lowbay light fixtures to be turned off when not in use. This project resulted in energy savings of \$113 per year and helped maintain facilities that Goodwill uses to sort over 500,000 pieces of packaging materials annually, for reuse at Rockwell Collins Coralville.

Additionally, a Green Communities grant was awarded to the Iowa DNR at Palisades-Kepler State Park. Using Green Communities funding and volunteers from the Coralville facility, trees were planted and mulched to enhance aesthetics in the campground area. The improvements made through this project will enhance the beauty and wildlife habitat of the park for generations to come.

In 2008, four Green Communities grant applications were submitted with champions from Rockwell Collins Coralville. Upon final grant recipient selection in April 2008, Rockwell Collins Coralville employees will participate in these local environmental improvement projects.

Each year, Rockwell Collins Coralville staff volunteer to host a booth at the Iowa City Public Library's Children's Day. Children are provided with various materials recycled and/or reused through the Rockwell Collins packaging material reuse program, along with art supplies, to make crafts to promote recycling awareness.

D.1.c Please describe how you informed the community about environmental matters related to your facility.

Every visitor to the Rockwell Collins Coralville facility is offered an Environment, Safety & Health visitor brochure, outlining our environmental policies, including our extensive recycling program.

In 2008, an Open House for Rockwell Collins Coralville employees' families was held. ESH and Health Services sponsored a booth with Environment and Health & Safety awareness information and activities.

Our Performance Track Annual Performance Report and Enterprise ESH annual reports will be sent to local libraries.

D.2 Please indicate which of the following methods your facility plans to use to make its Performance Track Annual Performance Report available to the public. Please check all that apply.

Open House, Bulletin Board, Environmental Fairs, Events, Web Site

URL: <http://www.rockwellcollins.com/about/environment/index.html>

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SECTION E: SELF-CERTIFICATION OF CONTINUED PROGRAM PARTICIPATION FOR ANNUAL PERFORMANCE REPORT

The U.S. Environmental Protection Agency is not yet in a position to accept electronic signatures and therefore requests a faxed, signed copy of the Section E page. Please complete Section E online, then print Section E using the link on the Overview page. Section E should be signed by the senior manager of your facility and faxed it to the Performance Track Information Center at (617) 354-0463.

On behalf of Rockwell Collins, Inc. - Coralville Operations, I certify that:

- I have read and agree to the terms and conditions as specified in the National Environmental Performance Track Program Guide. This facility, to the best of my knowledge, continues to meet all program criteria;
- I have personally examined and am familiar with the information contained in this Annual Performance Report. The information contained in this report is, to the best of my knowledge and based on reasonable inquiry, true, accurate, and complete;
- My facility has an environmental management system (EMS), as defined in the Performance Track EMS criteria, including systems to maintain compliance with all applicable federal, state, tribal, and local environmental requirements, in place at the facility, and the EMS will be maintained for the duration of the facility's participation in the program;
- My facility has conducted an objective assessment of its compliance with all applicable federal, state, tribal, and local environmental requirements; and the facility has corrected all identified instances of potential or

actual noncompliance; and

- Based on the foregoing compliance assessments and subsequent corrective actions (if any were necessary), my facility is, to the best of my knowledge and based on reasonable inquiry, currently in compliance with applicable federal, state, tribal, and local environmental requirements.

I agree that EPA's decision whether to accept participants into or remove them from the National Environment Performance Track is wholly discretionary, and I waive any right that may exist under any law to challenge EPA's acceptance or removal decision. I am the senior manager with responsibility for the facility and am fully authorized to execute this statement on behalf of the corporation or other legal entity whose facility is part of the National Environmental Performance Track program.

Signature/Date: _____

Name: Mr. David G. Latting
Title: Director, Coralville Manufacturing Operations
Facility Name: Rockwell Collins, Inc. - Coralville Operations
Facility Street Address: 2855 Heartland Drive
155-100
Coralville, IA 52241

Mailing Address:

Performance Track ID#: A070010